

**THE LATEST TRENDS IN BUSINESS**

**THE LATEST TRENDS IN TRENDS**



**DHILLON FREIGHT CARRIER LIMITED**  
(Formerly known as Dhillon Freight Carrier Private Limited)

Our Company was originally incorporated as a Private Limited Company in the name of "Dhillon Freight Carrier Private Limited" on May 28, 2014 under the provisions of the Companies Act, 2013 bearing Corporate Identification Number U60231WB2014PTC201923 issued by the Registrar of Companies - Kolkata. Subsequently, our company was converted into Public Limited Company under the provisions of the Companies Act, 2013 and the name of our Company was changed to "Dhillon Freight Carrier Limited" vide a fresh Certificate of Incorporation consequent upon conversion from Private Company to Public Company dated December 01, 2023 bearing Corporate Identification Number U60231WB2014PLC201923 issued by the Registrar of Companies - Kolkata. For further details of change in name and registered office of our company, please refer to section titled "Our History and Certain Corporate Matters" beginning on page no 141 of the Prospectus.

**Registered Office:** Chatterjee International Building, 33A Jawaharlal Nehru Road, 20th Floor, Suite No. A03, Middleton Row, Kolkata-700071, India.  
**Contact Person:** Mrs. Sneha Agarwal, Company Secretary & Compliance Officer; Tel No: +91 99031 30247 E-Mail ID: cs@dfclimited.com; Website: www.dfclimited.com; CIN: U60231WB2014PLC201923

**OUR PROMOTERS: MR. KARAN SINGH DHILLON, MR. KARAMVEER SINGH DHILLON AND MRS. JOYCE SINGH DHILLON**

**THE ISSUE IS BEING MADE IN ACCORDANCE WITH CHAPTER IX OF THE SEBI ICDR REGULATIONS, 2018, AS AMENDED (IPO OF SMALL AND MEDIUM ENTERPRISES) AND THE EQUITY SHARES ARE PROPOSED TO BE LISTED ON SME PLATFORM OF BSE LIMITED ("BSE SME")**

**BASIS OF ALLOTMENT**

INITIAL PUBLIC OFFER OF 14,00,000 EQUITY SHARES OF FACE VALUE OF ₹10/- EACH ("EQUITY SHARES") OF DHILLON FREIGHT CARRIER LIMITED (THE "COMPANY" OR THE "ISSUER") FOR CASH AT A PRICE OF ₹72/- PER EQUITY SHARE, INCLUDING A SHARE PREMIUM OF ₹62/- PER EQUITY SHARE (THE "ISSUE PRICE"), AGGREGATING TO ₹1,008.00 LAKHS (THE "ISSUE"), OF WHICH 70,400 EQUITY SHARES OF FACE VALUE OF ₹10/- EACH FOR CASH AT A PRICE OF ₹72/- PER EQUITY SHARE, AGGREGATING TO ₹50.69 LAKHS WILL BE RESERVED FOR SUBSCRIPTIONS BY THE MARKET MAKER TO THE ISSUE (THE "MARKET MAKER RESERVATION PORTION"), THE ISSUE LESS MARKET MAKER RESERVATION PORTION I.E. ISSUE OF 13,29,600 EQUITY SHARES OF FACE VALUE OF ₹10/- EACH FOR CASH AT A PRICE OF ₹72/- PER EQUITY SHARE, AGGREGATING TO ₹957.31 LAKHS IS HERE IN AFTER REFERRED TO AS THE "NET ISSUE". THE ISSUE AND THE NET ISSUE WILL CONSTITUTE 35.71% AND 33.92% RESPECTIVELY OF THE POST ISSUE PAID UP EQUITY SHARE CAPITAL OF THE COMPANY.

THE FACE VALUE OF THE EQUITY SHARE IS ₹10/- EACH AND THE ISSUE PRICE IS ₹72/- EACH I.E., 7.2 TIMES OF THE FACE VALUE OF THE EQUITY SHARES. THE MINIMUM LOT SIZE IS 1,600 EQUITY SHARES  
ISSUE PROGRAMME: ISSUE OPENED ON SEPTEMBER 29, 2025 AND CLOSED OCTOBER 01, 2025  
PROPOSED DATE OF LISTING : TUESDAY, OCTOBER 07, 2025 \*

**RISKS TO INVESTORS**

- Our Company, Promoter and Director are parties to certain legal proceedings. Any adverse decision in such proceedings may have a material adverse effect on our business, result of operations and financial conditions.
- Delay in procurement of vehicles may adversely affect business operations and increase costs
- We are dependent on third-party service providers for a significant portion of our transportation fleet, and any disruption in their availability, increase in costs, or deterioration in service quality may adversely impact our operations, customer satisfaction, and financial performance.
- We derive a major portion of our revenue from our logistics operations in certain geographical regions. Any adverse developments affecting our logistics operations in these regions could have a material adverse impact on our business, revenue, and results of operations.
- An inability to pass on any increase in operating expenses, particularly fuel and truck hire charges, to our customers may adversely affect our business and results of operations.
- Our business is dependent on the road network and our ability to utilize vehicles in an uninterrupted manner.
- Our Company may not be able to deliver the consignment on timely basis due to Breakdown, mishaps or accidents, because of which we could become liable to claims by our customers, suffer adverse publicity and incur substantial cost as result of deficiency in our service which could adversely affect our results of operations
- Our Company had negative cash flow in recent fiscals, details of which are given below. Sustained negative cash flow could adversely impact our business, financial condition and results of operations.
- Our Restated Financial Statements are prepared and signed by the Peer Review Auditor who is not Statutory Auditors of our Company as required under the provisions of ICDR.
- We operate in a highly competitive industry and increased competition may lead to a reduction in our revenues, reduced profit margins or a loss of market share.

For further details, please refer chapter titled "Risk Factors" on page 23 of the Prospectus  
The Equity Shares offered through Prospectus are proposed to be listed on the SME Platform of BSE Limited ("BSE SME"). Our Company has received in-principal approval letter dated August 12, 2025 from BSE for using its name in this offer document for listing of our shares on the BSE SME. For the purpose of this Issue, the Designated Stock Exchange is the BSE Limited ("BSE"). The trading is proposed to commence on October 07, 2025.

**1. Average cost of acquisition of equity shares held by the Promoters:**

Sl. No.	Name of the Promoter	No. of Equity Shares Held	Avg. Cost of Acquisition (In ₹ per Equity Share)
1	Karan Singh Dhillon	9,50,000	2.53
2	Karamveer Singh Dhillon	10,90,000	5.14
3	Joyce Singh Dhillon	2,05,000	1.46

The average cost of acquisition of Equity Shares by our Promoters has been calculated by taking into account the amount paid by them to acquire, by way of fresh issuance or transfer or gift or bonus issue etc. less the amount received by them for the sale of Equity Shares through transfer, if any and the net cost of acquisition has been divided by total number of shares held as on date of the prospectus.

**2. Comparison with other Listed Companies/Industry peers:**

Considering the nature and product manufactured by our company, turnover and size of business of our Company, the peer companies mentioned above are not strictly comparable. However, the below mentioned listed company have been taken into consideration as peer comparative listed companies and has been included for broad comparison only.

Name of Company	CMP (in ₹)**	Face Value (in ₹)	EPS Basic	NAV per Equity Share	P/E Ratio	RONW (%)	Turnover (₹ in Lakhs)
<b>Peer Group<sup>1</sup></b>							
Orissa Bengal Carrier Limited	56.54	10.00	0.51	42.95	110.86	1.19%	30,489.24
GB Logistics Commerce Limited	49.05	10.00	5.87	53.39	8.36	8.24%	6,485.31
<b>Issuer Company</b>							
Dhillon Freight Carrier Limited	72.00	10.00	6.86	20.75	10.49	33.09%	2,473.97

<sup>1</sup>Considering the nature and size of business of the Company, the peers may not be exactly comparable. Hence a strict comparison is not possible. However, the above companies have been included for broader comparison.

<sup>2</sup>Based on full completed financial year ended on March 31, 2025 on Restated basis. \*Source for Peer Companies: Annual Reports and stock exchange data (figures as on March 31, 2025)

\*\*CMP as on 09.09.2025 for Peer Group and IPO price for Issuer Company.  
(For detailed information please refer chapter titled "Basis for Issue Price" beginning on page no. 80 of the Prospectus)

**3. Weighted average return on net worth for the last 3 FYs as per the Company's Restated Financial Information**

Sl. No.	Financial Year	Return on Net Worth %	Weight
1	Year ended March 31, 2023	23.88%	1
2	Year ended March 31, 2024	31.25%	2
3	Year ended March 31, 2025	33.09%	3
	<b>Weighted Average</b>		<b>30.94%</b>

Note:  
i. Weighted Average = Aggregate of year-wise weighted Return on Net Worth divided by the aggregate of weights i.e. [(Return on Net Worth x Weight) for each year] / [Total of weights]  
ii. Net worth has been computed by aggregating share capital and reserves and surplus as per the audited restated financial information. Revaluation reserve or miscellaneous expenditure (to the extent not written off) is not considered for calculating Reserve & Surplus.

**4. Disclosure as per clause (9)(K)(4) of Part A to Schedule VI, as applicable:**

**(a) The price per share of our Company based on the primary/ new issue of shares (equity / convertible securities)**

Other than as mentioned below, there have been no issuance of Equity Shares or convertible securities, excluding shares issued under ESOP/ESOS and issuance of bonus shares, during the 18 months preceding the date of the Prospectus, where such issuance is equal to or more than 5% of the fully diluted paid-up share capital of the Company (calculated based on the pre-issue capital before such transaction(s)), in a single transaction or multiple transactions combined together over a span of 30 days.

Date of Allotment	No. of Equity Shares	Face Value (in ₹)	Issue Price (in ₹)	Nature/Reason of Allotment	Nature of Consideration	Total Consideration (in ₹)
30.03.2024	8,40,000	10/-	10/-	Rights Issue	Cash	84,00,000
<b>Total</b>	<b>8,40,000</b>					<b>84,00,000</b>

**(b) The price per share of our Company based on the secondary sale / acquisition of shares (equity / convertible securities)**

There have been no secondary sale/ acquisitions of Equity Shares, where the Promoters, members of the promoter group or shareholder(s) having the right to nominate director(s) in the board of directors of the Company are a party to the transaction (excluding gifts of shares), during the 18 months preceding the date of this certificate, where either acquisition or sale is equal to or more than 5% of the fully diluted paid up share capital of the Company (calculated based on the pre-issue capital before such transaction/s) and excluding employee stock options granted but not vested), in a single transaction or multiple transactions combined together over a span of rolling 30 days.

**(c) Weighted Average Cost of Acquisition and Offer Price**

Type of Transactions	Weighted average cost of acquisition (₹ per Equity Shares)	Offer Price (i.e. ₹ 72/-)
Weighted average cost of acquisition of primary / new issue as per paragraph 8(a) above	10.00	7.20 times
Weighted average cost of acquisition for secondary sale / acquisition as per paragraph 8(b) above	N.A. <sup>^</sup>	N.A. <sup>^</sup>

<sup>^</sup>There were no secondary sales / acquisition of shares of shares (equity/ convertible securities) as mentioned in paragraph 8(b) above, in last 18 months from the date of this Prospectus.

**SUBSCRIPTION DETAILS**

The Issue was subscribed to an extent of 2.86 times i.e., Gross Subscription of Rs. 28,81,15,200.00/- for 40,03,200 equity shares were based on the bid file received from BSE on the day after closure of the Issue received as against Rs. 10,08,00,000/- for 14,00,000 equity shares equity shares. (including subscription by Market Makers to the Issue). The Issue was subscribed to an extent of 2.81 times (after technical rejection and bids not banked). i.e. Net Subscription of Rs. 28,28,16,000/- for 39,28,000 equity shares after eliminating technically rejected and bid not banked applications.

**Summary of the Valid Applications Received:**

Sr. No	Category	Gross Application		Less: Rejections		Valid		Allotment	
		No. of Application	Equity Share	No. of Application	Equity Share	No. of Application	Equity Share	No. of Application	Equity Share
1	Individual Applicants	1,021	32,67,200	20	64,000	1,001	32,03,200	346	11,07,200
2	Non-Individual Applicants (Non Institutional Applicants and QIBs)	82	6,65,600	2	11,200	80	6,54,400	46	2,22,400
3	Market Maker	1	70,400	0	0	1	70,400	1	70,400
	<b>Total</b>	<b>1,104</b>	<b>40,03,200</b>	<b>22</b>	<b>75,200</b>	<b>1,082</b>	<b>39,28,000</b>	<b>393</b>	<b>14,00,000</b>

**Allocation:** The Basis of Allotment was finalized in consultation with the Designated Stock Exchange - BSE on October 03, 2025

**A. Allocation to Market Maker (After Technical & Multiple Rejections and Withdrawal):** The Basis of Allotment to the Market Maker, at the issue price of ₹ 72/- per Equity Share, was finalised in consultation with BSE. The category was subscribed by 1 time. The total number of shares allotted in this category is 70,400 Equity shares.

Sr. No	No. of Shares applied for (Category wise)	Number of applications received	% to total	Total No. of Shares applied	% to total	Allocation per Applicant		Ratio of allottees to applicants	Number of successful applicants (after rounding)	Total No. of shares allocated/allotted
						Before rounding off	After rounding off			
1	70,400	1	100.00	70,400	100.00	70,400	70,400	1	1	70,400
	<b>GRAND TOTAL</b>	<b>1</b>	<b>100.00</b>	<b>70,400</b>	<b>100.00</b>			<b>1</b>	<b>1</b>	<b>70,400</b>

**B. Allocation to Individual Investors (After Technical & Multiple Rejections and Withdrawal):** The Basis of Allotment to the Individual Investors, at the issue price of ₹ 72/- per Equity Share, was finalized in consultation with BSE. The category was subscribed by 2.89 times i.e. for 32,03,200 Equity Shares. Total number of shares allotted in this category is 11,07,200 Equity Shares to 346 successful applicants.

Sr. No	No. of Shares applied for (Category wise)	Number of applications received	% to total	Total No. of Shares applied in each category	% to total	Allocation per Applicant		Ratio of allottees to applicants	Number of successful applicants(after rounding)	Total No. of shares allocated/allotted
						Before rounding off	After rounding off			
1	3200	1,001	100.00	32,03,200	100.00	1106.09	3200	346	1,001	346
	<b>GRAND TOTAL</b>	<b>1,001</b>	<b>100.00</b>	<b>32,03,200</b>	<b>100.00</b>	<b>-</b>	<b>3200</b>	<b>346</b>	<b>1,001</b>	<b>346</b>

**C. Allocation to Non-Institutional Investors (After Technical Rejections & Withdrawal):** The Basis of Allotment to Non Institutional Applicants, at the issue price of ₹ 72/- per Equity Share, was finalized in consultation with BSE. The category was subscribed by 2.94 times i.e. for 6,54,400 Equity Shares. Total number of shares allotted in this category is 2,22,400 Equity Shares to 46 successful applicants.

The category wise details of the Basis of Allotment are as under:

Sr. No	No. of Shares applied for (Category wise)	Number of applications received	% to total	Total No. of Shares applied in each category	% to total	Allocation per Applicant After rounding off		Ratio of allottees to applicants	Number of successful applicants (after rounding)	Total No. of shares allocated/allotted
						Before Rounding off	After Rounding off			
1	4,800	41	51.25	1,96,800	30.07	2780.00	4,800	24	41	24
2	6,400	16	20.00	1,02,400	15.65	2780.00	4,800	9	16	9
3	8,000	1	1.25	8,000	1.22	2780.00	4,800	0	1	0
4	9,600	2	2.50	19,200	2.93	2780.00	4,800	1	2	1
5	11,200	1	1.25	11,200	1.71	2780.00	4,800	0	1	0
6	14,400	14	17.50	2,01,600	30.81	2780.00	4,800	8	14	8
7	16,000	2	2.50	32,000	4.89	2780.00	4,800	1	2	1
8	17,600	1	1.25	17,600	2.69	2780.00	4,800	0	1	0
9	32,000	1	1.25	32,000	4.89	2780.00	4,800	0	1	0
10	33,600	1	1.25	33,600	5.13	2780.00	4,800	0	1	0
11	8000,11200,17600,32000,33600	0	0.00	0	0.00	0.00	4,800	3	5	3
12	6400 to 33600 (Allottees)	0	0.00	0	0.00	0.00	1,600	1	22	1
	<b>Grand Total</b>	<b>80</b>	<b>100.00</b>	<b>6,54,400</b>	<b>100.00</b>			<b>46</b>	<b>80</b>	<b>2,22,400</b>

The Board of Directors of the company at its meeting held on October 03, 2025 has approved the Basis of Allotment of Equity shares as approved by the Designated stock Exchange viz. BSE and at a meeting held on October 03, 2025 has authorized the corporate action for the transfer and allotment of the Equity Shares to various successful applicants.

In terms of the Prospectus dated September 20, 2025 and as per the SEBI (ICDR) Regulations wherein a minimum of 50% of the Net Issue to Public is being offered to the Individual Applicants who applies for minimum application size and the balance is being offered to Other Investors including QIBs and Non-Institutional Applicants. However, in case of under-subscription in either category, unsubscribed portion shall be allocated to investors in other category subject to valid Applications being received from them at the Issue Price. "For the purpose of sub-regulation (3) of regulations 253, of SEBI (ICDR) Regulations 2018, the allocation in the net issue to public category shall be made as follow: (a) Minimum 50% to the individual investors who applies for minimum application size; and (b) remaining to: (i) Other than individual investors who applies for more than minimum application size; and (ii) other investors including corporate bodies or institutions; irrespective of the number of specified securities applied for; Provided that the unsubscribed portion in either of the categories specified in clauses (a) or (b) may be allocated to applicants in the other category

The CAN-cum-Refund advices and allotment advice and/or notices will be forwarded to the address/email id of the Applicants as registered with the depositories as filled in the application form on or before October 06, 2025. Further, the instructions to Self Certified Syndicate Banks for unblocking the amount will be completed on or before October 06, 2025. In case the same is not received within 10 days, investors may contact at the address given below. The Equity Shares allocated to successful applicants are being credited to their beneficiary accounts subject to validation of the account details with the depositories concerned. The Company is taking steps to get the Equity Shares admitted for trading on the BSE within three working days from the date of the closure of the Issue.

**Note: All capitalized terms used and not defined herein shall have the respective meanings assigned to them in the Prospectus dated September 20, 2025 ("Prospectus")**

The Lead Manager associated with the Offer have handled 26 SME public issues and Nil Main Board public issue during the current financial year and three financial years preceding the current Financial Year, out of which 8 SME public issues closed below the issue price on the listing date.

Type	F.Y. 2025-26*	F.Y. 2024-25	F.Y. 2023-24	F.Y. 2022-23	Total
SME IPO	3	6	5	12	26
Main Board IPO	-	-	-	-	-
<b>Total</b>	<b>3</b>	<b>6</b>	<b>5</b>	<b>12</b>	<b>26</b>
Issue closed Below Issue Price on Listing Day	2	1	-	5	8
Issue closed above Issue Price on Listing Day	1	5	5	7	18

\* Status as on 19.09.2025

**INVESTORS PLEASE NOTE THE DETAILS** The details of the allotment made would also be hosted on the website of the Registrar to the Issuer. [www.kfintech.com](http://www.kfintech.com). All future correspondence in this regard may kindly be addressed to the Registrar to the Issue quoting full name of the First/ Sole applicants, serial number of the Application Form, number of shares applied for and Bank Branch where the application had been lodged and payment details at the address of the Registrar given below:

**KFIN TECHNOLOGIES LIMITED**  
Selenium Tower-B, Plot 31 & 32, Gachibowli, Financial District, Nanakramguda, Serilingampally, Hyderabad - 500 032, Telangana.  
**Telephone:** +91 40 6716 2222 **Email:** dfc ipo@kfintech.com **Contact Person:** M Murali Krishna **Website:** www.kfintech.com  
**Investor Grievance Email:** einward.ris@kfintech.com **SEBI Registration Number:** INR000000221 **CIN No:** L72400TG2017PLC117649

For DHILLON FREIGHT CARRIER LIMITED  
On behalf of the Board of Directors  
Sd/-  
Karan Singh Dhillon  
Managing Director  
DIN: 06588806

Place: Kolkata  
Date: October 04, 2025  
DISCLAIMER CLAUSE OF BSE: IT IS TO BE DISTINCTLY UNDERSTOOD THAT THE PERMISSION GIVEN BY BSE LIMITED ("BSE") SHOULD NOT IN ANY WAY BE DEEMED OR CONSTRUED THAT THE CONTENTS OF THE PROSPECTUS OR THE PRICE AT WHICH THE EQUITY SHARES ARE OFFERED HAS BEEN CLEARED, SOLICITED OR APPROVED BY BSE, NOR DOES IT CERTIFY THE CORRECTNESS, ACCURACY OR COMPLETENESS OF ANY OF THE CONTENTS OF THE PROSPECTUS. THE INVESTORS ARE ADVISED TO REFER TO THE PROSPECTUS FOR THE FULL TEXT OF THE DISCLAIMER CLAUSE PERTAINING TO BSE.

THE LEVEL OF SUBSCRIPTION SHOULD NOT BE TAKEN TO BE INDICATIVE OF EITHER THE MARKET PRICE OF THE EQUITY SHARES ON LISTING OR THE BUSINESS PROSPECTS OF DHILLON FREIGHT CARRIER LIMITED



# আপে হাজিরা চিকিৎসকদের

সাগরিকা দত্তচৌধুরি

অক্টোবর থেকেই সব সরকারি মেডিক্যাল কলেজ ও হাসপাতালে মুখ্যত্বিক আবার বায়োমেট্রিক হাজিরা চালু করতে হবে। দেশের সব সরকারি হাসপাতালে কর্মরত চিকিৎসকদের নতুন এই নিয়ম মানতেই হবে। সরকারি চিকিৎসকদের হাজিরা দেওয়ার পদ্ধতিতে আরও কড়াকড়ি করতে চাইছে ন্যাশনাল মেডিক্যাল কমিশন (এনএমসি)। তাই এনএমসির তরফে আবারও এক নির্দেশিকা জারি করা হয়েছে। এর আগে চলতি বছরের এপ্রিল মাসে নির্দেশিকা জারি করে তা ১ মে থেকে কার্যকর করার জন্য বলা হলেও নতুন এই পদ্ধতি সর্বত্র পুরোদস্তুর চালু করা সম্ভব হয়নি। প্রযুক্তিগত বিভিন্ন কারণে তা পিছিয়ে যায়। এবার তাই ফের নির্দেশিকা জারি করে সব মেডিক্যাল কলেজ ও হাসপাতালকে জানানো হয়েছে এনএমসির তরফে। এবার থেকে দেওয়ালে টাঙানো ফেসিয়াল কিউআর কোড-যুক্ত মেশিনে আঙুলের ছাপ দিয়ে হাজিরা দেওয়া গ্রাহ্য হবে না। হাসপাতালে ওই সমস্ত ডিভাইস বন্ধ করে দেওয়া হবে। ১ অক্টোবর থেকেই যে সেগুলি আর ব্যবহার করা যাবে না, সে কথাও বিজ্ঞপ্তি দিয়ে ঘোষণা করেছে এনএমসি। চিকিৎসকদের হাজিরা হবে ফেস-বেসড বা মুখমণ্ডল-নির্ভর আধার অথেন্টিকেশন আপের মাধ্যমে। ইতিমধ্যেই সব মেডিক্যাল কলেজে এই বিবয়ে নির্দেশ পাঠানো হয়েছে। অতএব, সমস্ত মেডিক্যাল কলেজ ও হাসপাতালে এবং এনএমসির অধীনে স্বাস্থ্য প্রতিষ্ঠানে কিউআর কোড-ভিত্তিক ওয়াল-মাইট করা উপস্থিতির ডিভাইসগুলি সরিয়ে ফেলতে এবং মোবাইল আপের মাধ্যমে চিকিৎসকদের উপস্থিতি নিশ্চিত করতে বলা হয়েছে। নতুন এই প্রক্রিয়াটির সঙ্গে পরিচিত করানোর জন্য এপ্রিল মাসেই ইউজার ম্যানুয়াল পাঠিয়ে দিয়েছিল এনএমসি।

পুরনো ব্যবস্থায় অনেক খামতি ছিল বলে দাবি চিকিৎসকদের। যদি কখনও বায়োমেট্রিক মেশিন খারাপ হয়ে যেত, সেক্ষেত্রে তা সারাই করতে বেশ কিছুটা সময় চলে যেত। যতদিন না মেশিন ঠিক হত, পুরনো নিয়ম অনুযায়ী হাজিরা খাওয়া সহী করতে হত চিকিৎসকদের। সেই পদ্ধতি এবার থেকে আর চলবে না। ইউজার ম্যানুয়ালে উল্লেখ করা নির্দিষ্ট যে আপ রয়েছে, সেটি সব চিকিৎসককে ফোনে ডাউনলোড করতে হবে। আধার কার্ডের তথ্য আপে আপলোড করে হাজিরা দিতে হবে। এক্ষেত্রেও বেশ কিছু নিয়মের কথা উল্লেখ করেছে এনএমসি। হাসপাতালে উপস্থিত না হয়ে আপের মাধ্যমে হাজিরা দেওয়া যাবে না। এনএমসির সঙ্গে মেডিক্যাল কলেজের বিভিন্ন অংশের জিপিএসের লোকেশন শেয়ার করে নিতে হবে। জিপিএস লোকেশনের ১০০ মিটার ব্যাসার্ধের মধ্যে কলেজে হাজিরা চিহ্নিত করা যেতে পারে। অতএব চিকিৎসক যে হাসপাতালে কর্মরত, তার লোকেশনের ১০০ মিটারের মধ্যেই আপটি কাজ করবে। হাসপাতালের দেওয়া জিপিএস লোকেশনের সঙ্গে তা মিলতে হবে। হাসপাতালে থাকা চিকিৎসকের মুখমণ্ডলের সঙ্গে আধার থাকা মুখের ছবি মিললে তবেই হাজিরা প্রক্রিয়া সম্পূর্ণ হবে। কলকাতা মেডিক্যাল কলেজ, এনআরএস মেডিক্যাল কলেজের কর্তৃপক্ষ জানিয়েছেন, এখন দেশের প্রায় সর্বত্রই ফেস-বেসড হাজিরা গ্রহণযোগ্য হয়েছে। তাতে হাসপাতাল কর্তৃপক্ষের বরতে সুবিধে হয়, চিকিৎসক কদিন উপস্থিত ছিলেন, কদিন ছুটি নিয়েছেন। সেই ছুটি গ্রাহ্য হয়েছে কি না, তা-ও জানা যায়।

## স্তন ক্যান্সার সচেতনতায় অভিযান পুরস্কার

কালকি মুখোপাধ্যায়

স্তন ক্যান্সার নিয়ে অসচেতনতা এ রাজ্যে প্রাণঘাতী হয়ে উঠেছে। মহিলাদের মারণব্যাপি ক্রমশ বেড়ে চলেছে। এই মারণব্যাপি মোকবিলায় রাজ্য সরকার এক প্রকল্প নিয়েছে, যার নাম রাখা হয়েছে 'পিঙ্ক করিডর'। এবার এই প্রকল্পে শহরে মহিলাদের মধ্যে স্তন ক্যান্সার নিয়ে সচেতনতা চালাবে কলকাতা পুরসভা। পুর স্বাস্থ্য দপ্তরের আশাকর্মীদের এই রোগ শনাক্তকরণ ও সচেতনতার জন্য বিশেষ প্রশিক্ষণ দেওয়া হবে।

দীপ্তেন্দ্রকুমার সরকার জানান, কোভিড-১৯-এর প্রভাব কমে গেলেও আগামী কয়েক দশকেও স্তন ক্যান্সারের প্রাদুর্ভাব কমবে কি না, তা চিকিৎসা-বিজ্ঞান ও নিশ্চিতভাবে জানতে পারেনি। আগামী দু বছরের মধ্যে সারা রাজ্যে ক্যান্সারের পরিসংখ্যান নিয়ন্ত্রণের পরিকল্পনা নেওয়া হয়েছে। দেশে প্রতি ৮ জন নারীর মধ্যে একজন স্তন ক্যান্সারে আক্রান্ত হন। কলকাতায় প্রতি ৩৩ জন নারীর মধ্যে একজনের স্তন ক্যান্সার হওয়ার সম্ভাবনা। প্রতি ৯৯ জন নারী স্তন ক্যান্সারে আক্রান্ত হলে, একজন পুরুষও এই রোগে আক্রান্ত হন। বর্তমানে ভারতে স্তন ক্যান্সারে আক্রান্তের সংখ্যা প্রায় ৬ লক্ষ। ইতিমধ্যেই গ্রামীণ এলাকায় সফল হয়েছে এই প্রকল্প। এবার শহরাঞ্চলে সচেতনতা বাড়াতে এই প্রকল্পে কাজ করা হবে। তাই এবার কলকাতা পুরসভার সাহায্যে ১৪৪ নং ওয়ার্ডে সচেতনতা চালানো হবে। এই প্রকল্পের অধীনে আশাকর্মীরা বাড়ি বাড়ি গিয়ে মহিলারা কীভাবে নিজ নিজের পরীক্ষা করবেন, তার প্রশিক্ষণ দেওয়া হবে আশাকর্মীদের। তার জন্য আশাকর্মীদের স্কেনও রোগীকে চিহ্নিত করলে সেই তথ্য আপে তুলে দেওয়া হবে। চিকিৎসা শুরু না হওয়া পর্যন্ত আপে সতর্কতা দেখাতে থাকবে। এক্ষেত্রে কলকাতার মেয়র ফিরহাদ হাকিম পূর্ণ আশাস দিয়েছেন। এবিষয়ে ডাঃ

## কলকাতা

হেস্তিংসে এলাকায় এক বাবশায়ীকে বাস থেকে নামিয়ে ডাকাতির ঘটনায় আরও ৫ জন ধরা পড়েছে। লালবাজারের ডাকাতি দমন শাখার গোয়েন্দারা ফৈয়াজ আহমেদ, পারভেজ আলম, তানভির হাসান, আফমার আলি, ফিরোজ খানকে গ্রেপ্তার করেছে। হাওড়ার শিবপুর থেকে তাদের ধরা হয়। রবিবার ধৃতদের ব্যাঙ্কশাল আদালতে হাজির করা হয়। আদালতে সরকারি কৌশলি অরূপ চক্রবর্তী সওয়ালে বলেন, ১৬ সেপ্টেম্বর

হেস্তিংসে এলাকায় মোটিয়াবুরুজের এক বাবশায়ীকে বাস থেকে নামিয়ে ৫ লাখ ৯০ হাজার টাকা ও দামি মোবাইল ফোন ডাকাতি করে চম্পট পাল্লায়। ঘটনায় পুলিশ আগেই পাগ্লা সাউ নামে একজনকে পোন্ডার কোর্ট এলাকা থেকে গ্রেপ্তার করেছিল। সে পুলিশ হেফাজতে রয়েছে। তাকে জিজ্ঞাসাবাদ করেই এই ৫ জনের সন্ধান পায় পুলিশ। ডাকাতির ঘটনায় ব্যবহার করা একটি মোটরবাইক আটক করা হয়েছে। আদালত ধৃতদের ১৮ অক্টোবর অবধি পুলিশ হেফাজতের নির্দেশ দিয়েছে।

## হেস্তিংসে ডাকাতি: গ্রেপ্তার আরও ৫

আজকালের প্রতিবেদন

হেস্তিংসে এলাকায় এক বাবশায়ীকে বাস থেকে নামিয়ে ডাকাতির ঘটনায় আরও ৫ জন ধরা পড়েছে। লালবাজারের ডাকাতি দমন শাখার গোয়েন্দারা ফৈয়াজ আহমেদ, পারভেজ আলম, তানভির হাসান, আফমার আলি, ফিরোজ খানকে গ্রেপ্তার করেছে। হাওড়ার শিবপুর থেকে তাদের ধরা হয়। রবিবার ধৃতদের ব্যাঙ্কশাল আদালতে হাজির করা হয়। আদালতে সরকারি কৌশলি অরূপ চক্রবর্তী সওয়ালে বলেন, ১৬ সেপ্টেম্বর

হেস্তিংসে এলাকায় মোটিয়াবুরুজের এক বাবশায়ীকে বাস থেকে নামিয়ে ৫ লাখ ৯০ হাজার টাকা ও দামি মোবাইল ফোন ডাকাতি করে চম্পট পাল্লায়। ঘটনায় পুলিশ আগেই পাগ্লা সাউ নামে একজনকে পোন্ডার কোর্ট এলাকা থেকে গ্রেপ্তার করেছিল। সে পুলিশ হেফাজতে রয়েছে। তাকে জিজ্ঞাসাবাদ করেই এই ৫ জনের সন্ধান পায় পুলিশ। ডাকাতির ঘটনায় ব্যবহার করা একটি মোটরবাইক আটক করা হয়েছে। আদালত ধৃতদের ১৮ অক্টোবর অবধি পুলিশ হেফাজতের নির্দেশ দিয়েছে।

## এইচপিভি ঠেকাতে ভ্যাকসিনে জোর

মহিলাদের জরায়ুমুখ ও পুরুষদের ক্ষেত্রে পুরুষাস, মলমূত্রের ক্যান্সারের পেছনে মূলত দায়ী হিউম্যান প্যাপিলোমা ভাইরাস (এইচপিভি)। অথচ এই ভাইরাসের সংক্রমণ প্রতিরোধে ভ্যাকসিন রয়েছে। সে সম্পর্কে অধিকাংশই সচেতন না। দেশীয় প্রযুক্তির তৈরি ভ্যাকসিন বাজারে অনেক কমে এনেছে সিরাস ইনস্টিটিউট। বৃহত্তম এই উৎপাদনকারী সংস্থার উদ্যোগে কলকাতায় ভ্যাকসিন সংক্রান্ত একটি সচেতনতামূলক আলোচনাসভার আয়োজন করা হয়। অংশগ্রহণকারী চিকিৎসকরা জানিয়েছেন, এইচপিভি-র বিভিন্ন টাইপ রয়েছে। তার মধ্যে টাইপ ৬ ও ১১-এর বৃক্কি তুলনামূলক কম। পুরুষ ও মহিলা নির্বিশেষে নিম্নোক্ত আর্টিকেল মতো দেখা যায়। তার নেপথ্যে যে এই ভাইরাস রয়েছে সে সম্পর্কে অনেকেই জানতে বা বুঝতে পারেন না। ৯-১৪ বছর বয়সে এই ভ্যাকসিনের দুটি ডোজ ছ মাসের ব্যবধানে নেওয়া উচিত। ছিলেন চিকিৎসক জয়দীপ চৌধুরি, পল্লব চ্যাটার্জি, দিব্যদুর্গা বানার্জি, বাসব মুখার্জি-সহ অনার।

(This is only an advertisement for information purposes and not a prospectus announcement)

## DHILLON FREIGHT CARRIER LIMITED

(Formerly known as Dhillon Freight Carrier Private Limited)

Our Company was originally incorporated as a Private Limited Company in the name of "Dhillon Freight Carrier Private Limited" on May 28, 2014 under the provisions of the Companies Act, 2013 bearing Corporate Identification Number U60231WB2014PTC201923 issued by the Registrar of Companies - Kolkata. Subsequently, our company was converted into Public Limited Company under the provisions of the Companies Act, 2013 and the name of our Company was changed to "Dhillon Freight Carrier Limited" vide a fresh Certificate of Incorporation consequent upon conversion from Private Company to Public Company dated December 01, 2023 bearing Corporate Identification Number U60231WB2014PLC201923 issued by the Registrar of Companies - Kolkata. For further details of change in name and registered office of our company, please refer to section titled "Our History and Certain Corporate Matters" beginning on page no 141 of the Prospectus.

Registered Office: Chatterjee International Building, 33A Jawaharlal Nehru Road, 20th Floor, Suite No. A03, Middleton Row, Kolkata-700071, India.  
Contact Person: Mrs. Susha Agarwal, Company Secretary & Compliance Officer; Tel No: +91 99031 30247 E-Mail ID: coo@dfcllogistics.in; Website: www.dfcllogistics.in; CIN: U60231WB2014PLC201923

OUR PROMOTERS: MR. KARAN SINGH DHILLON, MR. KARAMEER SINGH DHILLON AND MRS. JOYCE SINGH DHILLON

THE ISSUE IS BEING MADE IN ACCORDANCE WITH CHAPTER IX OF THE SEBI ICDR REGULATIONS, 2018, AS AMENDED (PFO OF SMALL AND MEDIUM ENTERPRISES) AND THE EQUITY SHARES ARE PROPOSED TO BE LISTED ON SME PLATFORM OF BSE LIMITED ("BSE SME")

### BASIS OF ALLOTMENT

INITIAL PUBLIC OFFER OF 14,00,000 EQUITY SHARES OF FACE VALUE OF ₹10/- EACH ("EQUITY SHARES") OF DHILLON FREIGHT CARRIER LIMITED (THE "COMPANY" OR THE "ISSUER") FOR CASH AT A PRICE OF ₹72/- PER EQUITY SHARE, INCLUDING A SHARE PREMIUM OF ₹62/- PER EQUITY SHARE (THE "ISSUE PRICE"), AGGREGATING TO ₹1,008.00 LAKHS (THE "ISSUE"), OF WHICH 70,400 EQUITY SHARES OF FACE VALUE OF ₹10/- EACH FOR CASH AT A PRICE OF ₹72/- PER EQUITY SHARE, AGGREGATING TO ₹50.69 LAKHS WILL BE RESERVED FOR SUBSCRIPTIONS BY THE MARKET MAKER TO THE ISSUE (THE "MARKET MAKER RESERVATION PORTION"); THE ISSUE LESS MARKET MAKER RESERVATION PORTION I.E. ISSUE OF 13,29,600 EQUITY SHARES OF FACE VALUE OF ₹10/- EACH FOR CASH AT A PRICE OF ₹72/- PER EQUITY SHARE, AGGREGATING TO ₹957.31 LAKHS IS HERE IN AFTER REFERRED TO AS THE "NET ISSUE". THE ISSUE AND THE NET ISSUE WILL CONSTITUTE 35.71% AND 33.92% RESPECTIVELY OF THE POST ISSUE PAID UP EQUITY SHARE CAPITAL OF THE COMPANY.

THE FACE VALUE OF THE EQUITY SHARE IS ₹10/- EACH AND THE ISSUE PRICE IS ₹72/- EACH I.E., 7.2 TIMES OF THE FACE VALUE OF THE EQUITY SHARES. THE MINIMUM LOT SIZE IS 1,000 EQUITY SHARES

ISSUE PROGRAMME: ISSUE OPENED ON SEPTEMBER 29, 2025 AND CLOSED OCTOBER 01, 2025

PROPOSED DATE OF LISTING: TUESDAY, OCTOBER 07, 2025

### RISKS TO INVESTORS

- Our Company, Promoter and Director are parties to certain legal proceedings. Any adverse decision in such proceedings may have a material adverse effect on our business, result of operations and financial conditions.
- Delay in procurement of vehicles may adversely affect business operations and increase costs.
- We are dependent on third-party service providers for a significant portion of our transportation fleet, and any disruption in their availability, increase in costs, or deterioration in service quality may adversely impact our operations, customer satisfaction, and financial performance.
- We derive a major portion of our revenue from our logistics operations in certain geographical regions. Any adverse developments affecting our logistics operations in these regions could have a material adverse impact on our business, revenue, and results of operations.
- An inability to pass on any increase in operating expenses, particularly fuel and truck hire charges, to our customers may adversely affect our business and results of operations.
- Our business is dependent on the road network and our ability to utilize vehicles in an uninterrupted manner.
- Our Company may not be able to deliver the consignment on timely basis due to Breakdown, mishaps or accidents, because of which we could become liable to claims by our customers, suffer adverse publicity and incur substantial cost as result of deficiency in our service which could adversely affect our results of operations.
- Our Company had negative cash flow in recent fiscals, details of which are given below. Sustained negative cash flow could adversely impact our business, financial condition and results of operations.
- Our Restated Financial Statements are prepared and signed by the Peer Review Auditor who is not Statutory Auditor of our Company as required under the provisions of ICDR.
- We operate in a highly competitive industry and increased competition may lead to a reduction in our revenues, reduced profit margins or a loss of market share.

For further details, please refer chapter titled "Risk Factors" on page 23 of the Prospectus.

The Equity Shares offered through Prospectus are proposed to be listed on the SME Platform of BSE Limited ("BSE SME"). Our Company has received in-principle approval letter dated August 12, 2025 from BSE for using its name in this offer document for listing of our shares on the BSE SME. For the purpose of this Issue, the Designated Stock Exchange is the BSE Limited ("BSE"). The trading is proposed to commence on October 07, 2025.

\* Subject to receipt of listing and trading approvals from the BSE Limited.

#### 1. Average cost of acquisition of equity shares held by the Promoters:

Sl. No.	Name of the Promoter	No. of Equity Shares Held	Avg. Cost of Acquisition (in ₹ per Equity Share)
1	Karan Singh Dhillon	9,50,000	2.53
2	Karameer Singh Dhillon	10,90,000	5.14
3	Joyce Singh Dhillon	2,05,000	1.46

The average cost of acquisition of Equity Shares by our Promoters has been calculated by taking into account the amount paid by them to acquire, by way of fresh issuance or transfer or gift or bonus issue etc. less the amount received by them for the sale of Equity Shares through transfer, if any and the net cost of acquisition has been divided by total number of shares held as on date of the prospectus.

#### 2. Comparison with other Listed Companies/Industry peers:

Considering the nature and product manufactured by our Company, turnover and size of business of our Company, the peer companies mentioned below are not strictly comparable. However, the below mentioned listed company have been taken into consideration as peer comparative listed companies and has been included for broad comparison only.

Name of Company	CMP (in ₹)**	Face Value (in ₹)	EPS Basic	NAV per Equity Share	P/E Ratio	RONW (%)	Turnover (₹ in Lakhs)
Peer Group*							
Orissa Bungal Carrier Limited	56.54	10.00	0.51	42.95	110.86	1.19%	30,489.24
GB Logistics Commerce Limited	49.05	10.00	5.87	53.39	8.36	8.24%	6,485.31
Issuer Company							
Dhillon Freight Carrier Limited	72.00	10.00	6.86	20.75	10.49	33.09%	2,473.97

i. Net Worth has been computed by aggregating share capital and reserves and surplus as per the audited restated financial information. Revaluation reserve or miscellaneous expenditure (to the extent not written off) is not considered for calculating Reserve & Surplus.

\*\*Based on full completed financial year ended on March 31, 2025 on Restated basis. \*Source for Peer Companies: Annual Reports and stock exchange data (figures as on March 31, 2025)

\*\*CMP as on 09.09.2025 for Peer Group and IPO price for Issuer Company.

(For detailed information please refer chapter titled "Basis for Issue Price" beginning on page no. 80 of the Prospectus)

#### 3. Weighted average return on net worth for the last 3 FYs as per the Company's Restated Financial Information

Sl. No.	Financial Year	Return on Net Worth %	Weight
1	Year ended March 31, 2023	23.88%	1
2	Year ended March 31, 2024	31.25%	2
3	Year ended March 31, 2025	33.09%	3
	Weighted Average		30.94%

Note:  
i. Weighted Average = Aggregate of year-wise weighted Return on Net Worth divided by the aggregate of weights i.e. [(Return on Net Worth x Weight) for each year] / [Total of weights]  
ii. Net Worth has been computed by aggregating share capital and reserves and surplus as per the audited restated financial information. Revaluation reserve or miscellaneous expenditure (to the extent not written off) is not considered for calculating Reserve & Surplus.

#### 4. Disclosure as per clause 9(K)(4) of Part A to Schedule VI, as applicable:

(a) The price per share of our Company based on the primary/ new issue of shares (equity / convertible securities)

Other than as mentioned below, there have been no issuance of Equity Shares or convertible securities, excluding shares issued under ESOP/ESOS and issuance of bonus shares, during the 18 months preceding the date of the Prospectus, where such issuance is equal to or more than 5% of the fully diluted paid-up share capital of the Company (calculated based on the pre-issue capital before such transaction(s)), in a single transaction or multiple transactions combined together over a span of 30 days.

Date of Allotment	No. of Equity Shares	Face Value (in ₹)	Issue Price (in ₹)	Nature/Reason of Allotment	Nature of Consideration	Total Consideration (in ₹)
30.03.2024	8,40,000	10/-	10/-	Rights Issue	Cash	84,00,000
Total	8,40,000					84,00,000

Weighted Average Cost of Acquisition (WACA) per Equity Share

Type of Transactions	Weighted average cost of acquisition (₹ per Equity Shares)	Offer Price (i.e. ₹ 72/-)
Weighted average cost of acquisition of primary / new issue as per paragraph 8(a) above	10.00	7.20 times
Weighted average cost of acquisition for secondary sale / acquisition as per paragraph 8(b) above	N.A.*	N.A.*

\*There were no secondary sales / acquisition of shares of shares (equity/ convertible securities) as mentioned in paragraph 8(b) above, in last 18 months from the date of this Prospectus.

#### SUBSCRIPTION DETAILS

The Issue was subscribed to an extent of 2.86 times i.e., Gross Subscription of Rs. 28,81,15,200.00/- for 40,03,200 equity shares were based on the bid file received from BSE on the day after closure of the Issue received as against Rs. 10,08,00,000/- for 14,00,000 equity shares (including subscription by Market Makers to the Issue). The Issue was subscribed to an extent of 2.81 times (after technical rejection and bids not banked), i.e. Net Subscription of Rs. 28,28,16,000/- for 39,28,000 equity shares after eliminating technically rejected and not banked applications.

#### Summary of the Valid Applications Received:

Sr. No.	Category	Gross Application		Less: Rejections		Valid		Allotment	
		No. of Application	Equity Share	No. of Application	Equity Share	No. of Application	Equity Share	No. of Application	Equity Share
1	Individual Applicants	1,021	32,67,200	20	64,000	1,001	32,03,200	346	11,07,200
2	Non-Individual Applicants (Non Institutional Applicants and QIBs)	82	6,65,600	2	11,200	80	6,54,400	46	2,22,400
3	Market Maker	1	70,400	0	70,400	1	70,400	0	70,400
	Total	1,104	40,03,200	22	75,200	1,082	39,28,000	393	14,00,000

Allocation: The Basis of Allotment was finalized in consultation with the Designated Stock Exchange - BSE on October 03, 2025

A. Allocation to Market Maker (After Technical & Multiple Rejections and Withdrawal): The Basis of Allotment to the Market Maker, at the issue price of ₹ 72/- per Equity Share, was finalized in consultation with BSE. The category was subscribed by 1 time. The total number of shares allotted in this category is 70,400 Equity Shares.

Sr. No.	No. of Shares applied for (Category wise)	Number of applications received	% to total	Total No. of Shares applied	% to total	Allocation per Applicant		Ratio of allottees to applicants	Number of successful applicants (after rounding)	Total No. of shares allocated/allotted
						Before rounding off	After rounding off			
1	70,400	1	100.00	70,400	100.00	70,400	70,400	1	1	70,400
	GRAND TOTAL	1	100.00	70,400	100.00			1	1	70,400

B. Allocation to Individual Investors (After Technical & Multiple Rejections and Withdrawal): The Basis of Allotment to the Individual Investors, at the issue price of ₹ 72/- per Equity Share, was finalized in consultation with BSE. The category was subscribed by 2.89 times i.e. for 32,03,200 Equity Shares. Total number of shares allotted in this category is 11,07,200 Equity Shares to 346 successful applicants.

Sr. No.	No. of Shares applied for (Category wise)	Number of applications received	% to total	Total No. of Shares applied in each category	% to total	Allocation per Applicant		Ratio of allottees to applicants	Number of successful applicants(after rounding)	Total No. of shares allocated/allotted	
						Before rounding off	After rounding off				
1	3200	1,001	100.00	32,03,200	100.00	1106.09	3200	346	1,001	346	11,07,200
	GRAND TOTAL	1,001	100.00	32,03,200	100.00	-	3200	346	1,001	346	11,07,200

C. Allocation to Non-Institutional Investors (After Technical Rejections & Withdrawal): The Basis of Allotment to Non Institutional Applicants, at the issue price of ₹ 72/- per Equity Share, was finalized in consultation with BSE. The category was subscribed by 2.94 times i.e. for 6,54,400 Equity Shares. Total number of shares allotted in this category is 2,22,400 Equity Shares to 46 successful applicants.

The category wise details of the Basis of Allotment are as under:

Sr. No.	No. of Shares applied for (Category wise)	Number of applications received	% to total	Total No. of Shares applied in each category	% to total	Allocation per Applicant After rounding off		Ratio of allottees to applicants	Number of successful applicants (after rounding)	Total No. of shares allocated/allotted	
						Before Rounding off	After Rounding off				
1	4,800	41	51.25	1,96,800	30.07	2780.00	4,800	24	41	24	1,15,200
2	6,400	16	20.00	1,02,400	15.65	2780.00	4,800	9	16	9	43,200
3	8,000	1	1.25	8,000	1.22	2780.00	4,800	0	1	0	0
4	9,600	2	2.50	19,200	2.93	2780.00	4,800	1	2	1	4,800
5	11,200	1	1.25	11,200	1.71	2780.00	4,800	0	1	0	0
6	14,400	14	17.50	2,01,600	30.81	2780.00	4,800	8	14	8	38,400
7	16,000	2	2.50	32,000	4.89	2780.00	4,800	1	2	1	4,800
8	17,600	1	1.25	17,600	2.69	2780.00	4,800	0	1	0	0
9	32,000	1	1.25	32,000	4.89	2780.00	4,800	0	1	0	0
10	33,600	1	1.25	33,600	5.13	2780.00	4,800	0	1	0	0
11	8000,11200,17600,32000,33600	0	0.00	0	0.00	0.00	4,800	3	5	3	14,400
12	6400 to 33600 (Allottees)	0	0.00	0	0.00	0.00	1,600	1	22	1	1,600
	Grand Total	80	100.00	6,54,400	100.00			46	1	46	2,22,400

The Board of Directors of the company at its meeting held on October 03, 2025 has approved the Basis of Allotment of Equity Shares as approved by the Designated stock Exchange viz. BSE and at a meeting held on October 03, 2025 has authorized the corporate action for the transfer and allotment of the Equity Shares to various successful applicants.

In terms of the Prospectus dated September 20, 2025 and as per the SEBI (ICDR) Regulations wherein a minimum of 50% of the Net Issue to Public is being offered to the Individual Applicants who applies for minimum application size and the balance is being offered to Other Investors including QIBs and Non-Institutional Applicants. However, in case of under-subscription in either category, unsubscribed portion shall be allocated to investors in other category subject to valid Applications being received from them at the Issue Price. "For the purpose of sub-regulation (3) of regulations 253, of SEBI (ICDR) Regulations 2018, the allocation in the net issue to public category shall be made as follows: (a) Minimum 50% to the individual investors who applies for minimum application size; and (b) remaining to: (i) Other than individual investors who applies for more than minimum application size; and (ii) other investors including corporate bodies or institutions; irrespective of the number of specified securities applied for. Provided that the subscribed portion in either of the categories specified in clauses (a) or (b) may be allocated to applicants in the other category

The CAN-cum-Refund advices and allotment advice and/or notices will be forwarded to the address/email id of the Applicants as registered with the depositories as filled in the application form on or before October 06, 2025. Further, the instructions to Self Certified Syndicate Banks for unlocking the amount will be completed on or before October 06, 2025. In case the same is not received within 10 days, investors may contact at the address given below. The Equity Shares allocated to successful applicants are being credited to their beneficiary accounts subject to validation of the account details with the depositories concerned. The Company is taking steps to get the Equity Shares admitted for trading on the BSE within three working days from the date of the closure of the Issue.

Note: All capitalized terms used and not defined herein shall have the respective meanings assigned to them in the Prospectus dated September 20, 2025 ("Prospectus")

The Lead Manager associated with the Offer have handled 26 SME public issues and Nil Main Board public issue during the current financial year and three financial years preceding the current financial year, out of which 8 SME public issues closed below the issue price on the listing date.

Type	F.Y. 2025-26*	F.Y. 2024-25	F.Y. 2023-24	F.Y. 2022-23	Total
SME IPO	3	6	5	12	26
Main Board IPO	-	-	-	-	-
Total	3	6	5	12	26
Issue closed Below Issue Price on Listing Day	2	1	-	5	8
Issue closed above Issue Price on Listing Day	1	5	5	7	18

\* Status as on 19.09.2025

INVESTORS PLEASE NOTE THE DETAILS The details of the allotment made would also be hosted on the website of the Registrar to the Issuer, [www.kfintech.com](http://www.kfintech.com). All future correspondence in this regard may kindly be addressed to the Registrar to the Issuer quoting full name of the First/ Sole applicants, serial number of the Application Form, number of shares applied for and Bank Branch where the application had been lodged and payment details at the address of the Registrar given below:

KFIN TECHNOLOGIES LIMITED  
Selenium Tower-B, Plot 31 & 32, Gachowli, Financial District, Nanakramguda, Serilingampally, Hyderabad - 500 032, Telangana.  
Telephone: +91 40 6716 2222 Email: dfc\_ipo@kfintech.com Contact Person: M/ Murali Krishna Website: www.kfintech.com  
Investor Grievance Email: einward.ris@kfintech.com SEBI Registration Number: INR00000221 CIN No: L72400TG2017PLC117649

For DHILLON FREIGHT CARRIER LIMITED  
On behalf of the Board of Directors  
Sd/-  
Karan Singh Dhillon  
Managing Director  
DIN: 06588806

Place: Kolkata  
Date: October 04, 2025

DISCLAIMER CLAUSE OF BSE IT IS TO BE DISTINCTLY UNDERSTOOD THAT THE PERMISSION GIVEN BY BSE LIMITED ("BSE") SHOULD NOT IN ANY WAY BE DEEMED OR CONSTRUED THAT THE CONTENTS OF THE PROSPECTUS OR THE PRICE AT WHICH THE EQUITY SHARES ARE OFFERED HAS BEEN CLEARLY, SOLICITED OR APPROVED BY BSE, NOR DOES IT CERTIFY THE CORRECTNESS, ACCURACY OR COMPLETENESS OF ANY OF THE CONTENTS OF THE PROSPECTUS. THE INVESTORS ARE ADVISED TO REFER TO THE PROSPECTUS FOR THE FULL TEXT OF THE DISCLAIMER CLAUSE PERTAINING TO BSE.

THE LEVEL OF SUBSCRIPTION SHOULD NOT BE TAKEN TO BE INDICATIVE OF EITHER THE MARKET PRICE OF THE EQUITY SHARES ON LISTING OR THE BUSINESS PROSPECTS OF DHILLON FREIGHT CARRIER LIMITED